Aboriginal Service Plan Phase 2 (Year 3) Plan (2016/17 – 2018/19)

Submitted to:

Aboriginal Post-Secondary Education and Training Unit Ministry of Advanced Education

February 5, 2016

College of New Caledonia 3330 – 22nd Avenue Prince George, BC

V2N 1P8



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Letter from the President



February 4, 2016

Honourable Andrew Wilkinson, Minister of Advanced Education Ministry of Advanced Education PO Box 9877, Stn Prov Govt Victoria, BC V8W 9T6

Dear Minister Wilkinson:

The College of New Caledonia (CNC) is pleased to submit the 2016 – 2019 Aboriginal Service Plan. CNC appreciates the Ministry's commitment to Aboriginal education through funding, policy and the support of the Aboriginal Programs Branch. CNC's Aboriginal Service Plan (ASP) continues to strengthen community engagement and student retention.

Aboriginal partners and Advisories continue to provide feedback and guidance with a key focus on learner needs. This proposal reflects the priority of providing supports for students at all campuses, including for students in various community-based programs throughout the region.

This year CNC is renewing its Strategic and Education Plans and it will embed goals for Aboriginal education. In October, the Director of Aboriginal Education and I began meeting with First Nations leaders to inform them of the process. As well, the Director collaborated with the Senior Policy Advisor on Aboriginal Education at UNBC to begin discussions with Advisory committees to develop an Aboriginal strategic plan which will strengthen CNC's Strategic Plan over the next five years; it will also foster a seamless transition from CNC to UNBC for Aboriginal students.

The cultural events and seminars reflect an increasing awareness of Indigenous Knowledge within the college community. The ASP funds have allowed elders and Knowledge Holders to share their wisdom in various classrooms and we see more students, staff and faculty participating in cultural events and seminars each year.

This Plan moves forward in supporting students to be successful in community-based programs and collaborating with communities to leverage other funding sources into programs and services. This Plan meets the goals established in this initiative and in the *Aboriginal Policy Framework and Action Plan*; most importantly it reflects the needs of Aboriginal learners and communities in this region.

Thank you for your continued support of our collaborative efforts and for considering the proposed activities within.

Sincerely,

Henry Reiser President

Acknowledgement of Traditional Territory

The College of New Caledonia is honoured to work with the Aboriginal people in this region, inclusive of the First Nations, Mètis and Inuit peoples. We acknowledge the graciousness of the First Nations peoples in welcoming those who are seeking knowledge to their traditional territories.

Alexandria First Nation **Cheslatta Carrier Nation Kwadacha Nation** Lake Babine Nation Lheidli T'enneh Nation Lhoosk'uz Dene Nation McLeod Lake Indian Band Nadleh Whut'en Nak'azdli Band Nazko First Nation Nee Tahi Buhn Band Saik'uz First Nation **Skin Tyee Nation** Stellat'en First Nation Takla Lake First Nation Tl'azt'en First Nation Tsay Keh Dene Band Ts'il Kaz Koh (Burns Lake Band) Wet'suwet'en First Nation Yekooche First Nation

It is important to acknowledge the participation of other Aboriginal groups whose contribution and commitment to Aboriginal communities also make the Aboriginal Service Plan a success: Carrier Sekani Tribal Council, PG Nechako Aboriginal Employment & Training Association, Mètis Nation of BC, New Caledonia Mètis Association, Prince George Native Friendship Centre, North Cariboo Family Program, Cariboo Chilcotin Aboriginal Training Centre, Tillicum Friendship Centre, and Aboriginal representatives from the University of Northern British Columbia, School Districts of Nechako-Lake s(91), Prince George (57), and Quesnel (28).

Situational Context

This year has numerous highlights which impact Aboriginal education in positive ways. Provincially the Ministry of Aboriginal Relations and Reconciliation allocated \$30M to support Aboriginal skills training for First Nations connected to LNG development. As well, the Truth and Reconciliation Commission handed down ninety-four recommendations, with seven directly linked to education and five to language and culture. At the same time the College was engaging communities across the region in developing a Strategic Plan. It was very exciting to visit the communities and discuss how the college can support their participation in local industries, and further support teaching mainstream society about the intergenerational impacts of residential schools. All these events combined with the change in federal government have given new hope and optimism in achieving communities' and students' goals in improving the health and well-being of Aboriginal communities.

As noted in previous reports, the Aboriginal population is young and growing in this region. Graduation rates are increasing thus offering more opportunities for transitioning to post-secondary education; however a majority of learners still require transition and access to post-secondary programs. Nevertheless, all three School Districts are experiencing declines in enrolment from six to twenty-one percent¹. These factors highlight a need to strengthen connections to high school students including collaboration with Aboriginal support workers in the School Districts.

Participation in the Liquefied Natural Gas (LNG) industry is still high on most communities' priority list. Primary metal manufacturing is forecast to be the fastest growing industry in the region and jobs will be opening due to retirement². The Ministry of Aboriginal Relations and Reconciliation (MARR) allocated \$30M over three years for LNG-related skills training to First Nations impacted by LNG development. The College provided training to First Nations communities who received this funding and will continue to do so upon request³.

The College received \$2.8M of Employment Services & Supports (ESS) funding to offer programs in six First Nations communities; we are finding that labor market attachment programs often serve as gateways to further education so we anticipate that these initiatives will precipitate requests for other kinds of training over the next three years. The College will review ways to track CE students into post-secondary education or training through data collected by the Institutional Research department⁴.

Despite the positive factors, the North Coast and Nechako regions have the highest unemployment rates in BC⁵. The forest industry is facing reduced allowable cuts to address the impact of the Pine Beetle epidemic;⁶ but it remains the main industry in most communities. Downturns include the Huckleberry

https://www.bced.gov.bc.ca/reports/pdfs/ab_hawd/091.pdf https://www.bced.gov.bc.ca/reports/pdfs/ab_hawd/057.pdf https://www.bced.gov.bc.ca/reports/pdfs/ab_hawd/028.pdf

¹ See Aboriginal *How Are We Doing* Reports for School Districts 91, 57, 28.

² Work BC. BC 2024 Labour Market Outlook. P. 24.

³ Ministry of Aboriginal Relations & Reconciliation. "Moving Forward with Aboriginal Skills Training." December 3, 2015. https://news.gov.bc.ca/releases/2015ARR0050-002021

⁴ This would involve programming Colleague or re-coding CE students so data can be extracted from Central Data Warehouse (CDW).

⁵ BC 2024 Labour Market Outlook. p. 24.

⁶ Community Futures Stuart Nechako. *Performance Reporting 2014/15.* p. 1.

Mine halting pit operations in January 2016⁷ and the Nak'azdli Whuten's finger joint mill closing in August. The College is attending community meetings to plan transitions for these employees. CNC received funding from the province to provide training resulting from the suspension of operations at the Endako Mine⁸. Some communities such as Kwadacha do not have nearby resource development so are researching other economic opportunities⁹. In all the future will see employment opportunities in resource development, health care, education and administration fields.

It is important to note that the Aboriginal Director and Liaisons do not work in isolation. They are supported by administrators, operational staff and faculty who work to implement the recommendations from students and communities. Over time these recommendations are affecting organizational changes which benefit the entire college community. These include the integration of Indigenous Knowledge (IK) into classrooms, the use of traditional methodologies for teaching, and the 'normalization' of ceremonial smudging which has drawn in many non-Aboriginal participants. The Human Rights Special Program was renewed for another five years with a target to hire sixty-five Aboriginal employees. Moreover, it includes the ability to designate administrative positions so the new Regional Principals positions for Nechako and Lakes campuses have been designated under the Special Program.

In moving forward, communities have requested upgrading, Business Administration, professional development for Social Work graduates, Aboriginal Studies Certificate, Industry Training and Business Management. The college expects to have their Strategic Plan completed by July and it will have complementary Education and Aboriginal Strategic Plans. These Plans will assist CNC in addressing long-term goals in a collaborative and coordinated way and will support communities in updating their current Community Plans for capacity building. The Aboriginal Service Plan addresses the issues identified by communities and students. It also aligns with the Ministry's Aboriginal Policy Framework and the College's new Strategic Plan and will serve to enhance the College's ability to achieve the goals set out in each.

⁷ It will close on August 31, 2016. http://www.interior-news.com/breaking_news/367753521.html

⁸ Opinion 250. May 22, 2015. Funding Announced to Help Displaced Miners. http://www.250news.com/2015/05/22/funding-announced-to-help-displaced-miners/

⁹ Minutes from Advisory Meeting Prince George campus. December 9, 2015.

Institutional Commitment

The College remains committed to enhancing Aboriginal student success and working with Aboriginal partners to enhance community capacity. Aboriginal students now comprise 27% of total domestic FTEs which is above the region's representative population of 20% Aboriginal¹⁰. Three campuses have Aboriginal student numbers that comprise over fifty percent of the student population. This year CNC will develop a five year Strategic Plan and Aboriginal-focused goals will be embedded in it; moreover the accompanying Education and Aboriginal Strategic Plans will ensure that every department at CNC is establishes measurable objectives in Aboriginal education and reports on them annually¹¹.

Although the college faced challenges this year which included a budget deficit, the base funding for Aboriginal initiatives did not decrease. These include the positions of Director Aboriginal Education, Manager of the Aboriginal Resource Centre (full-time); 50% of the salary costs for: five Aboriginal Liaisons, a Cultural Advisor position, and advisory committee costs. The Regional Principals devote significant time to Aboriginal community engagement and they attend all Advisory Committee meetings.

Various programs continue to integrate Aboriginal issues, history and Indigenous Knowledge (IK) into curriculum as appropriate. One long-time success the College has is the co-teaching model for first year ABST courses; elders from various communities in the region co-teach with an Aboriginal instructor. These courses are some of the most popular courses at CNC and many students have said that the elders' teachings have profoundly impacted them. The same co-teaching model is applied to the first year language course whereby a linguist and fluent elder speaker teach the UT course. Since 1995 the College has had a practice of compensating teaching elders at the top of faculty scale; that is, recognizing Indigenous Knowledge as the equivalent of instructors with PhDs. In addition, the Cultural Advisor has begun obtaining feedback from various classes and it is overwhelmingly positive (see Appendix IV). The Lakes campus now includes ASP staff in planning, development and delivery of programs and services and they have given final authority to their Advisory on the ASP.

The role of the Director of Aboriginal Education was changed this year and the Director is now a member of the CNC Executive. As such, the Director is involved in all key discussions and decision-making at CNC and ensures Aboriginal issues are addressed at this level. The Director is now a member of the President's Industry Council. The College also supported her role as Director of the First Peoples' Cultural Council by paying the salary and some travel costs as a way of supporting language revitalization efforts in the region (2009-2016).

In conclusion, the College now has an organizational structure that enhances community engagement and the College's ability to be responsive to community needs. Externally, each campus has an Aboriginal Advisory that appoints representatives to the Yinka Dene Council which is advisory to the President and Board. The YDC Co-Chair is an ex-officio Board member.

Internally each campus has an Aboriginal Liaison who works with the communities. The Director of Aboriginal Education works with the Liaisons, Advisories, Executive and Yinka Dene Council. In this way, there are direct linkages from the community to the Executive and to the Board. The College is honored

¹⁰ For FTE counts please see Appendix V.

¹¹ The Strategic Plan can be viewed at http://www.cnc.bc.ca/Assets/Strategic+Plan+2016-2020.pdf

to be a part of Aboriginal community initiatives and we look forward to another year of ongoing collaborative work.

Engagement

Aboriginal Student Engagement

Engagement	Interests	Outcomes
 Focus Group Meetings with Student Association Online Survey Meetings with Aboriginal Student Club First Nations Education/ Employment Committees Career Fairs High School Visits 	 Prince George focus group: Access instructors are the most valuable service, overall satisfaction with all ARC services, better communication of events, more Access instructor hours. Director of Student Services meets monthly with the executive of the Student Association. Aboriginal learners' needs are identified by their Aboriginal representative who is very involved in supporting students. The ARC Aboriginal & Cultural Advisors meet bi-weekly with the president and other members of the Aboriginal student club; students' needs and emerging issues are identified. The Ft St James & Vanderhoof campuses consulted with students from all programs: transportation (incl. fuel, mechanical supports), food, tutoring, accommodation, housing, childcare, financial, academic advising, culture, extra-curricular activities, academic home supports, stress/depression, legal problems, family/marital issues, emergency funds, job search supports incl. resumes, travel, spiritual/cultural supports, program entrance requirements. The Quesnel campus conducts student focus groups: need for financial and personal supports, cultural elements in curriculum and on campus. The Liaison at the Mackenzie campus works individually and in groups with the students. Student supports and daycare are major concerns. Lakes campus consulted with students from all programs: food, transportation, childcare, housing, mentoring/tutoring, connection with funders & 	 Most issues identified are addressed by the Aboriginal and other college staff on an ongoing basis throughout the year at each campus. Having an Aboriginal support person there is a key factor to retention and success. The students' prioritization of the Access instructor services were brought to the Prince George Aboriginal Advisory for prioritization. The Student Association (SA) rep attended planning meetings for Orange Shirt Day and the joint collaboration resulted in CNC staff and students purchasing orange shirts, proving a success across the campus. The Activity Planner position reflects the need for an ongoing position to work with the students, SA and ARC staff to plan and implement the cultural and educational events/seminars identified by the students. Meetings with the Student Club are another way of identifying specific supports including cultural events; the ASP proposal reflects the increase in demand for cultural/educational support needs. The Aboriginal Support Workers at the Ft St James & Vanderhoof campuses are able to assist students in finding resources and supports in the community; this position is vital to student retention because they have someone to help when they encounter financial and other challenges. Elder Advisor funding was not approved; however the college began writing Elder support into other proposals and was able to retain a part-time Elder in Ft St James. Although the issues identified are beyond the scope of ASP funds to address, the campuses have been successful in obtaining supports, including food/transportation/unsubsidized daycare, through sources such as the ESS initiatives, LNG and First Nations funding. The Liaisons provide updates to the Advisories on how they are addressing the emerging needs of students

External Partner Engagement

(see Appendix I for list of Aboriginal communities and organizations and representatives' names)

Engagement	Interests	Outcomes
 Advisory Committees Yinka Dene Council Individual Contacts Community Visits Attending Community Events Attending Chief & Council Meetings President & Director meetings with First Nations Leadership 	 Prince George (PG) Advisory supported the continuation of the Access instructor and recommended that member organizations could have their staff tutor students in various topics. As well they volunteered to talk to students as role models. Quesnel Advisory: issues identified: transitions to post-secondary, student supports, transitions to work, essential skills and literacy, language revitalization Mackenzie Advisory issues: lack of graduation credentials, lack of continuity in programming/instructors, work placements in Aboriginal communities, recognition & acknowledgement to CNC of actively listening to the community voice Lakes campus: supporting transition of students from Family Programs that are being discontinued or transferred to other agencies, trades training partnership opportunities to participate in local industry 	 PG: Student services developed a community tutoring framework which reflects the Advisory's recommendation. The Advisory supports the students' recommendations and prioritizes accordingly. Campuses with LNG-funded bands are strengthening partnerships with industry Mackenzie: Principal and Liaison work closely with communities to address emerging issues, identify funding sources. The need for community-based student supports is reflected in this Plan. CNC administrators including the Regional Principals and the Director of Aboriginal Education work with community partners to identify program needs and many are applied for from other sources of funding.

Policies and Processes to Ensure Respectful Use of Traditional Knowledge

As detailed below, the College adheres to *The Tri-Council Policy Statement on Ethical Conduct for Research Involving Humans.*

At each campus, the cultural material in courses, programs and workshops is delivered by Elders and Traditional Knowledge Holders or developed in consultation with Aboriginal experts. The Aboriginal Liaisons act as resources within the college to ensure that protocols are being followed and no recording is done without permission. The Lakes campus Advisory Terms of Reference and partnerships protocols ensure the respectful use of Traditional Knowledge and Indigenous intellectual property.

Because the college now has a research forest with the ability to apply for National Sciences and Engineering Research Council (NSERC) grants, the Director of Aboriginal Education, the Director of Applied Research and Innovation, and the Dean of University Studies and Career Access drafted the following interim statement:

The College of New Caledonia has a Research Ethics Board that adheres to the *Tri-Council Policy Statement on Ethical Conduct for Research Involving Humans* accessible on the ILTR site¹².

The Research Ethics Board (REB) has the responsibility for independent, multidisciplinary review of the ethics of research conducted within the College to determine whether the research should be permitted to start or to continue.

The Guiding Ethical Principles for the Research Ethics Board include respect for human dignity, vulnerable persons, justice and inclusiveness, and balancing harms and benefits.

http://www.cnc.bc.ca/Research/Resources/Research_Ethics_Board.htm . All research involving Aboriginal peoples must comply with the policies and procedures set forth by the Canadian Institutes of Health Research, Natural Sciences and Engineering Research Council of Canada, and the Social Sciences and Humanities Research Council of Canada as *The Tri-Council Policy Statement on Ethical Conduct for Research Involving Humans*, in particular chapter 9, "Research Involving the First Nations, Inuit and Métis Peoples of Canada."

¹² CNC Research Ethics Board. http://www.cnc.bc.ca/Working/centre-for-teaching-and-learning/Research_Ethics_Board.htm

Overview of Proposed Plan

This Aboriginal Service Plan focuses on supporting Aboriginal students at the College of New Caledonia (CNC) to achieve academic success. A key component of their success lies in the engagement of Aboriginal communities whose representatives work collaboratively to identify community needs, to address barriers to student success and enhance successful initiatives, as outlined in the Situational Context.

The priority of this Aboriginal Service Plan remains on providing students with holistic and culturally appropriate supports that will enhance their retention, completion and success rates at the CNC. Based on the needs of each campus, these include cultural, educational, financial and academic advising supports. Most campuses have allocated the funding to Aboriginal Support Worker positions whose primary responsibility is providing supports to students in programs that do not have funded wrap-around supports¹³. Student transitions will be a priority area for Aboriginal Liaisons and Support Workers and they will connect with high school students through attendance at events, providing information and being role models.

Strengthening partnerships and collaboration will also remain a priority, with the Aboriginal Liaisons having a lead role in community engagement. Campus Advisory members identified needs for transitioning graduates to employment, particularly for Foundations Trades students. The support workers and Liaisons will work internally with other CNC administrators to target these areas which include assisting the students in transitioning to work and advocating with industry partners to hire and apprentice Aboriginal graduates.

The college will also begin working with the Advisory tables to share labour market and other regional data that will contribute to updating the Advisory members' respective community plans. This collaborative process will enhance the college's success in meeting the needs of community and provide communities the statistical information they need to update their community plans; in some cases these plans have not been updated for more than five years. In addition, PGNAETA received funding to conduct an Aboriginal Labour Market Survey in this region¹⁴ and CNC will be part of the Steering Committee.

Inclusiveness and engagement will also continue be a focus at all campuses, creating awareness about Aboriginal cultures and communities through cultural events and seminars. The Cultural Advisor (Elder) position is increasingly being invited to many classrooms and college events and her participation provides a vibrant presence of Aboriginal culture at all these events. Cultural events at all campuses draw increasing numbers from the community as students invite their families and others to learn more about their college life. In this way, families become more supportive and the community-at-large learns more about the local Aboriginal culture. It goes without saying that these events serve as a recruitment tool for the college.

Finally, the Aboriginal Service Plan aligns with the College's Strategic Plan whose actions include student supports for participation and completion, incorporation of culture to enrich all students' experiences, building relationships and being accountable to communities for educational goals¹⁵. These actions were identified in community and advisory consultations in 2015-16 and will be addressed in the pending Education and Aboriginal Education Plans.

¹³ The ESS programs fund supports such as Coordinator, Classroom Aide, Elder hours, food/transportation. Students at campuses without these funded programs were prioritized for the Aboriginal Support Worker positions.

¹⁴ Govt funds Aboriginal labour study. http://www.princegeorgecitizen.com/news/local-news/gov-t-funds-aboriginal-labour-study-1.2304367

¹⁵ College of New Caledonia. 2016 – 2020 Strategic Plan – Promoting Student Success. http://www.cnc.bc.ca/Assets/Strategic+Plan+2016-2020.pdf

Proposed Programs and Activities for 2015/16

Activities for Minimum Funding

Minimum Funding + Matching CNC Funds					
Activity	Ministry Category	CNC	AVED	Total	
Aboriginal Advisor Liaison (all campuses)	Student Supports	\$178,800	\$178,800	\$357,600	
Aboriginal Advisories (all campuses)		11,900	11,900	23,800	
Yinka Dene Council	Partnerships & Engagement	5,000	5,000	10,000	
Community Coordinators (Lakes District)		4,300	4,300	8,600	
Total		\$200,000	\$200,000	\$400,000	

Aboriginal Advisor Liaisons

Title of	Alteriainel Advisentiairen All Commune
Activity/Program	Aboriginal Advisor Liaison All Campuses
Minimum or	Minimum
Additional Funding	Willimmum
Priority Ranking	
New or Continuing	Continuing
Category	Student Support & Partnerships and Engagement
Description	A full-time Aboriginal Advisor/Liaison will continue to provide student services at
	each campus and work closely with the Aboriginal communities ¹⁶ .
	The Advisor/Liaisons provide culturally-appropriate holistic supports to Aboriginal
	students to ease their transition to the post-secondary system, and address barriers
	to retention and success. Their participation in college staff meetings ensures that
	CNC services are responsive to emerging issues and needs.
	Advisor/Liaisons bring Aboriginal culture into the College and in some cases, develop
	and deliver cultural workshops for students, College employees, and the community. At all campuses, the Aboriginal Advisor/Liaisons provide guidance to the College on
	matters of protocol, tradition, and practice, thus ensuring that the College is inclusive
	and respectful of Aboriginal culture. This includes providing contact information for
	faculty to bring in Knowledge Holders into classrooms, and recommending resources
	(written/audio/video materials) for instructors and students.
	Advisor/Liaisons are critical to maintaining meaningful relationships with
	communities. While administrators are the primary community contacts, the Liaisons
	arrange and support the Advisory meetings, and provide follow-up assistance on all
	meeting outcomes.
Rationale	The Liaison provides a foundation for Aboriginal student success by nurturing
	relationships with Aboriginal partners, providing culturally appropriate supports to
	Aboriginal students, and bringing Aboriginal culture and language into the College.
	The students, many college employees and Advisory committees have voiced their
	support for this position and the College is committed to continuing this activity.
Related Goals	ASP Goal:
	Increase the access, retention, completion and transition opportunities
	Increase the receptivity and relevance of PSE institutions
	Aboriginal Policy Framework Goals:
	Systemic change means that the public post-secondary education system is
	relevant, responsive, respectful and receptive to Aboriginal learners and
Managina Corres	communities
Measuring Success	Number of Hours allocated to:
	Partnerships and Engagement ¹⁷ Student Support Comissor*
	Student Support Services*

¹⁶ The Prince George campus differs in that the primary focus is on providing culturally appropriate student supports. They attend the campus Advisory and YDC as a CNC resource; however, the Manager is responsible for community engagement and the Cultural Advisor for cultural supports. The PG Advisor works as part of a team with the Manager and Cultural Advisor in inviting/hosting elders for cultural events, student information sessions and teaching in classrooms.

¹⁷ See Advisory measures: the Liaisons are key resources or leaders in community engagement so this section notes only hours devoted to community engagement. Advisory Committees Activity Sheet outlines measures.

			10	
		r of students served		
	 Number of student activities (cultural activities, educational seminars) & 			
	number of participants at each			
	 Number of recruitment activities, including high school outreach & 			
	number of participants at each			
	_	-	ulty, Staff, or Adminis	
			s and number of part	icipants at each
	Outreach Activi			
		• •	nts held and attendar	
		or Focus Group Fee	dback: evidence of in	tegration into services
	provided			
				each of the above noted
		asure their impacts;	reports will reflect ho	w feedback was
	integrated			
Location(s)	•	S Lake, Vanderhoof/F	t St James, Mackenz	ie, Prince George and
	Quesnel	T		
Timing	Start Date	Ongoing		
	End Date	Ongoing		
	Duration	Full-time positions		
Future Plans			ners will wish to cont	
				ne unique needs of each
		~		ns. Direction for activities
	_		endations and be ref	lected in the Advisory
D. I	Activity report sect		001=110	2010/10
Budget		2016/17	2017/18	2018/19
	AVED (ASP)	\$178,800	\$178,800	\$178,800
	Institution	\$178,800	\$178,800	\$178,800
	Other or In-Kind	1		1
	Total	\$357,600	\$357,600	\$357,600
Expense Breakdown	Item	Amount		
for 15/16	Salary	\$133,979		
Activity/Program	Benefits	\$29,140		
more than \$20k	Travel	\$6,425		
(AVED funding)	Supplies	\$9,261		
	Other	\$		
	Tatal	\$178,805		
	Total	7170,003		
Activities/Programs De			e applicable)	
Activities/Programs De Support, capacity and			e applicable)	

¹⁸ Dependent on total # students on campus who are in longer term programs. Smaller campuses targets contacting all students & providing information seminars to 30 high school students; Prince George target: 250 unique students; providing information seminars to 100 high school students. Note: high school targets do not include recruitment/career fair events – these will be documented as recruitment contacts.

Advisory Committees

Title of Activity/Program	Advisory Committees CNC
Minimum or Additional Funding	Minimum
Priority Ranking	
New or Continuing	Continuing
Category	Partnerships and Engagement
Description	Each campus meets regularly with its respective Advisory committee to provide direction to CNC. The Advisories are comprised of representatives of local First Nations and Aboriginal organizations. Each campus Advisory appoints members to attend the Yinka Dene Council meetings. Meetings are held on campus and member organizations offer to host meetings when possible. Honoraria are offered and all travel is paid for. A chair is elected by the Committee, agendas are prepared by the Liaisons and minutes are recorded. Advisory and Yinka Dene Terms of Reference are attached.
Rationale	Advisories provide direction to CNC on the needs of students and communities. Communities are working to take advantage of local economic opportunities (including resource extraction and LNG training through MARR funding ¹⁹), and to develop capacity to have their own community members employed in their respective offices and business enterprises. The meetings are a valuable resource of cultural wisdom for the College because CNC administrators learn protocols involved in working with the numerous communities. Advisories are critical to the college's mandate to provide relevant and responsive programs and services to the communities it serves.
Related Goals	 ASP Goals: Increase the receptivity & relevance of post-secondary institutions Increase access, retention, completion and transition opportunities Strengthen partnerships and collaboration in Aboriginal post-secondary education Aboriginal Policy Framework Goals: Systemic change means that the public post-secondary education system is relevant, responsive, respectful and receptive to Aboriginal learners and communities Sharing of leading practices Collaborative planning for community-based programs
Measuring Success	 Number of programs offered that train for participation in regional economy Number of graduates employed in above targeted industries²⁰

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¹⁹ Ministry of Aboriginal Relations & Reconciliation. 2015. *BC boosts investment in Aboriginal skills training*. https://news.gov.bc.ca/stories/bc-boosts-investment-in-aboriginal-skills-training

²⁰ This information would only be anecdotal until there is a way to compile this data which is not gathered by HRDC; however, the province recently allocated funding to PGNAETA to conduct a labour market survey for Aboriginal communities in this region which should provide more clarity in past results and strategic planning. http://www.princegeorgecitizen.com/news/local-news/gov-t-funds-aboriginal-labour-study-1.2304367

	Number of programs that build community capacity and number of graduates employed in community offices and enterprises ²¹				
	 Number of stud 	dents transitioning t	o more post-second	ary education ²²	
	 Number of lead 	ding practices in Abo	original education in	tegrated to enhance the	
	success rates o	f Aboriginal student	S		
	 Minutes of Adv 	visory meetings show	v evidence of consul	tation and collaboration	
	on the progran	ns and services offer	ed, including reflect	ing the communities'	
	requests for ca	pacity building in sp	ecific areas and trair	ning to participate in	
	local industries	and collaborative e	fforts on feasibility p	planning and	
	implementatio	n			
Location(s)	All campuses, and	various communities	5		
Timing	Start Date	Ongoing			
	End Date	Ongoing			
	Duration	Ongoing			
Future Plans	CNC recognizes it could not provide programs and services for Aboriginal students				
	without consultation with Aboriginal communities.				
Budget		2016/17	2017/18	2018/19	
	AVED (ASP)	\$11,900	\$11,900	\$11,900	
	Institution	\$11,900	\$11,900	\$11,900	
	Other or In-Kind	\$	\$	\$	
	Total	\$23,800	\$23,800	\$23,800	
Activities/Programs De	livered in Aboriginal	Communities (wher	e applicable)		
Support, capacity	n/a				
and readiness of					
Aboriginal					
community					

 $^{^{21}}$ As First Nations leaders negotiate co-management agreements over natural resources, health care and social services, there is an increasing need to train community members to work within these sectors.

²² Tracking students from CE programs into post-secondary will take some work on the Institutional Research department's side which will involve programming and 'clustering' the CE courses into programs or re-coding them within the Central Data Warehouse. This is being discussed now.

Yinka Dene Council

Title of Activity/Program	Yinka Dene Council		
Minimum or Additional Funding	Minimum		
New or Continuing	Continuing		
Category	Partnerships and Engagement		
Description	The College-wide Yinka Dene Council (YDC) provides direction on issues pertaining to Aboriginal education to the President and Board of Governors. The YDC is comprised of representatives from each campus Advisory so it is reflective of the Aboriginal communities in the CNC region. The prioritization of ASP activities has been a main focus of YDC meetings; however, the College will discuss other college-wide issues such as the progress of the Strategic Plan and prioritizing programs and services outside of the ASP. Ensuring respectful use of Traditional Knowledge is another area of consultation that needs reviewing. The YDC meets up to three times each year at the Prince George campus which is geographically central. Honorariums are offered and all travel expenses are covered. Representatives are appointed by each campus Advisory, and the YDC is jointly chaired by the CNC President and a YDC member elected by the Council.		
Rationale	The Co-chair attends the College Board meetings. The Yinka Dene Council provides an opportunity for all campuses to share leading practices and discuss common issues. They also discuss and prioritize the Aboriginal Service Plan initiatives. As the College develops its Strategic Plan the YDC will also help set strategic direction for Aboriginal education.		
Related Goals	 ASP Goals: Increase the receptivity & relevance of post-secondary institutions Increase access, retention, completion and transition opportunities Strengthen partnerships and collaboration in Aboriginal post-secondary education Aboriginal Policy Framework Goals: Systemic change means that the public post-secondary education system is relevant, responsive, respectful and receptive to Aboriginal learners and communities Sharing of leading practices Collaborative planning for community-based programs 		
Measuring Success	 Number of meetings Minutes reflect how CNC addressed identified issues, and consulted regarding the Strategic Plan and use of Traditional Knowledge, and consulted regarding the Strategic Plan and use of Traditional Knowledge 		
Location(s)	Prince George, or as decided by YDC representatives		
Timing	Start Date Ongoing		
	End Date Ongoing		
	Duration Ongoing		
Future Plans	It is anticipated that the Aboriginal partners at all campuses will wish to continue with this key activity.		

Budget		2016/17	2017/18	2018/19
	AVED (ASP)	\$5,000	\$5,000	\$5,000
	Institution	\$5,000	\$5,000	\$5,000
	Other or In-Kind			
	Total	\$10,000	\$10,000	\$10,000
Activities/Programs De	livered in Aboriginal	Communities (wher	re applicable)	
Support, capacity	n/a			

Community Coordinators (Lakes District Campus)

Title of Activity/Program	Community Coordinators (Lakes District Campus)
Minimum or Additional Funding	Minimum
Priority Ranking	
New or Continuing	Continuing
Category	Partnerships and Engagement
Description	The Community Coordinators are individuals designated by the Bands in the Lakes District region. These Coordinators (one from each Nation in the region) are a direct link between the First Nations Chief & Council and CNC. They provide support for the CNC Aboriginal Liaison by ensuring information about meetings and events gets to the Advisory members and leadership as appropriate. The College enters into a Memorandum of Understanding with each First Nation which then identifies Community Coordinators from within the First Nation. The community coordinators are subsidized funds for existing staff in the communities. This allows for engagement with all areas in addition to education, for example if there is a housing need we can meet with the housing staff or if there is a need for child care we can discuss options with family & children or social development. This arrangement provides more flexibility to work with Aboriginal Partners.
Rationale	The availability of a dedicated contact person identified by the Bands has greatly facilitated all ASP activities in these communities (Advisory meetings, student supports, collaborative program development, etc.). The Coordinators help to link CNC instructors to Elders and Traditional Knowledge Holders. The Coordinators also assist the College by identifying community resources.
Related Goals	 ASP Goals: Increase the receptivity & relevance of post-secondary institutions Aboriginal Policy Framework Goals: Systemic change means that the public post-secondary education system is relevant, responsive, respectful and receptive to Aboriginal learners and communities.

Measuring Success	 Coordinators will recruit 10 or more community leaders & Members to attend cultural events 						
	Coordinators v	ill ensure Advisory ر	members are inform	ed of Advisory meetings			
	Coordinators v						
	fair, campus to	ur or information se	ession for high schoo	l students			
	Coordinators v	vill support CNC Abo	riginal Liaison in link	ing their students to			
	community sup	oports (housing, chil	d care, counseling, e	tc.)			
	Number of MC)Us signed					
	Coordinators v	vill communicate wit	th Liaisons at a minir	num of 2x/month			
	Number of hou	urs: average .5hrs/w	eek x 52 weeks = 130	O hours per community			
	 Summarized re 	port – issues and ou	itcomes for commur	nity support for students			
Location(s)	Six First Nations Co	mmunities and Lake	es Campus				
Timing	Start Date	Ongoing					
	End Date	Ongoing					
	Duration	Determined by eac	ch First Nation				
Future Plans	It is anticipated that	at the Aboriginal par	tners in the Lakes Di	strict region will wish to			
	continue this key a	ctivity.					
Budget		2015/16	2016/17	2017/18			
	AVED (ASP)	\$4,300	\$4,300	\$4,300			
	Institution	\$4,300	\$4,300	\$4,300			
	Other or In-Kind	\$	\$	\$			
	Total	\$8,600	\$8,600	\$8,600			
Activities/Programs De	livered in Aboriginal	Communities (where	re applicable)				
Support, capacity	The communities have the capacity to support and administer these positions and						
and readiness	have been doing so	o for several years.					

Activities for Additional Funding

Please Note: The Yinka Dene Council choose to submit the Priority One Additional Funding Request as one sum under the category of Student Supports. They agreed that the College is required to engage students and community partners to decide on what is best for their students and communities; therefore, this funding request reflects their common need to place students' needs as most important regardless of where the students are studying.

ADDITIONAL FUNDING							
Activity	Campus	Priority	Funding/Campus	Funding			
	Lakes District		\$40,000				
	Mackenzie		\$10,000				
Student Supports	Nechako	1	1	\$25,000	\$175,000		
	Prince George			\$85,000			
	Quesnel		\$15,000				
	\$175,000						

Student Supports: All Campuses

Title of Activity/Program	Student Supports: All Campuses
Minimum or Additional Funding	Minimum
Priority Ranking	1
New or Continuing	Continuing
Category	Student Supports
Description	Both students and community partners prioritized student supports. These supports are mostly Aboriginal Support Worker positions (Lakes, Mackenzie, Vanderhoof, Ft St James), and cultural events/seminars. However due to the differences in campuses and community populations, other supports were identified to fit their students' needs. These include Access (tutoring), mentoring, Cultural Advisor, Activity Planner, Language, individual supports such as transportation, and Industry Certificate training.
Rationale	Holistic academic and personal supports increase retention and completion rates. Most students emphasized a need for cultural events/seminars to create a sense of belonging and to foster understanding and acknowledgement from the non-Aboriginal college community. Students appreciate having an Aboriginal support person when they encounter problems, regardless of whether they are on campus or participating in a community-based program. One campus's students identified a Cultural Advisor and tutoring as important to their academic success. In all, each of these proposed positions focuses on supporting the students academically, emotionally or spiritually. For specific descriptions of each student support position and detailed budgets, please see Appendix II.
Related Goals	 ASP Goals: Increase the receptivity & relevance of post-secondary institutions Increase access, retention, completion and transition opportunities Strengthen partnerships and collaboration in Aboriginal post-secondary education Aboriginal Policy Framework Goals: Systemic change means that the public post-secondary education system is relevant, responsive, respectful and receptive to Aboriginal learners and communities Sharing of leading practices Collaborative planning for community-based programs

Measuring Success	Number of Hours allocated to ²³ :						
measaring Saccess	Student Suppor						
		r of students served	4				
			tivities, including hig				
				to assess and identify			
		r of cominars focus	ing on employment:	ckille			
			ulty, Staff, or Admin				
	_	•	• • • • • • • • • • • • • • • • • • • •	h Knowledge Holders			
		r of participants	gement sessions wit	ii kilowieuge Holders			
			essional developme	nt participants			
	Outreach Activi		essional acvelopine	The participants			
		r of workshops/eve	nts held				
		• •	vents related to high	school students			
		r of participants	verits related to mgr	1 seriour students			
	Industry Certific	•					
	•	r of credentials awa	arded				
Location(s)				ommunity-based programs.			
Timing	Start Date	Ongoing		, , ,			
J	End Date	Ongoing					
	Duration	Ongoing					
Future Plans	It is anticipated that	t the Aboriginal par	tners at all campuse	s will wish to continue with			
	this key activity.		·				
Budget		2016/17	2017/18	2018/19			
See Campus Budgets	AVED (ASP)	D (ASP) \$175,000 \$499,175 \$499,175					
for Details	Institution						
	Other or In-Kind						
	Total	\$175,000	\$499,175	\$499,175			

²³ Measures relevant to the Support Position. For example, Access instructors' only responsibility is to tutor students and Aboriginal Student Support Workers only provide culturally appropriate student supports, the Cultural Advisor provides cultural supports which address the emotional, spiritual and physical needs of students and employees.

Expense Breakdown Additional Activities

Expense Bre	akdown A	dditional A	ctivities						
Campus	Salary	Benefits	Travel	Supplies	Cultural Events	Elders/ Knowledge Holders	мои	Personal supports	Total
Lakes									
Support Worker	25,680	5,670	850	1,000	5,100	1,700			40,000
Faculty Mentor									
Campus Total	25,680	5,670	850	1,000	5,100	1,700			\$40,000
Mackenzie									
Support Worker (3)	5,480	1,570	1,050	1,900					10,000
Campus Total	5,480	1,570	1,050	1,900					\$10,000
Nechako									
Support Worker (2)	19,697	4,284		1,019					25,000
Campus Total	19,697	4,284		1,019					\$25,000
Prince									
George									
Access Instructor	38,525	8,475							47,000
Indigeni- zation					8,500				8,500
Cultural Advisor Salary							29,500		29,500
Campus Total	38,525	8,475			8,500		29,500		\$85,000
Quesnel									
Aboriginal Achievers					3,000	2,000		10,000	15,000
Campus Total					3,000	2,000		10,000	\$15,000
Total	89,382	19,999	1,900	3,919	16,600	3,700	29,500	10,000	\$175,000
Support capacity	The three First Nations in the Mackenzie catchment region have agreed to provide resources as noted on the Activity Sheet in Appendix II.								

Overall Budget

Programs and Activities Supported by Minimum Ministry Funding								
Activity/Program Title	Category	2016/17		2017/18		2018/19 (Estimate)		
rectivity, 110gram rice	cutegory	Ministry	Institution	Ministry	Institution	Ministry	Institution	
Aboriginal Liaison/Advisors	Student Supports/ Partnerships and Engagement	\$178,800	\$178,800	\$178,800	\$178,800	\$178,800	\$178,800	
Aboriginal Advisory/ Steering Committees	Partnerships/ Engagement	\$11,900	\$11,900	\$11,900	\$11,900	\$11,900	\$11,900	
Yinka Dene Council	Student Support Services	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	
Community Coordinators	Partnerships/ Engagement	\$4,300	\$4,300	\$4,300	\$4,300	\$4,300	\$4,300	
	Sub-Total	\$200,000	\$200,00	\$200,000	\$200,000	\$200,000	\$200,000	

Programs and Activities Requiring Additional Ministry Funding								
Activity/Program	Category	2016/17		2017/18 (Estimate)		2018/19 (Estimate)		Priority Ranking
Title		Ministry	Institution	Ministry	Institution	Ministry	Institution	B
	Student Support Services	\$175,000	\$0	\$473,875	\$0	\$473,875	\$0	1
	Sub-Total	\$175,000	\$0	\$499,175	\$0	\$499,175	\$0	

Total Funding (Minimum + Additional)								
	2016/17		2017/18 (Estimate)		2018/19 (Estimate)			
	Ministry	Institution	Ministry	Institution	Ministry	Institution		
Total Minimum Funds	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000		
Total Additional	\$175,000	\$0	\$175,000	\$0	\$175,000	\$0		
Total	\$375,000	\$200,000	\$375,000	\$200,000	\$375,000	\$200,000		

Appendix I: Advisories & Representatives

ABORIGINAL ADVISORY MEMBERSHIP LIST * Denotes membership on Yinka Dene Council (YDC) NAME COMMUNITY **Lakes District Campus** Brenda Michell-Joseph Lake Babine Nation Cindy Ashe-Price Burns Lake Band (Ts'il Kaz Koh) Hazel Burt **Cheslatta Carrier Nation Chantal Burt Cheslatta Carrier Nation Bobby Skin** Skin Tyee Nation Janice Nooski Wet'suwet'en First Nation Wet'suwet'en First Nation Felicia Erickson Wet'suwet'en First Nation **Erwin Tom Mackenzie Campus** Cathy Warren* Kwadacha First Nation Christian Gonzales* Tsay Keh Dene First Nation Margaret Solonas* McLeod Lake Indian Band **Nechako Campus** Nak'azdli Band Mark Prince * Eleanor Lowe* Nadleh Whut'en Bianca Michell* Yekooche First Nation Jason Alexis Saik'uz First Nation Angela Reynolds Stellat'en First Nation Sylvia Jack* Takla Lake First Nation Georgina Alexis Tl'azt'en First Nation

Charlotte Alfred	Carrier Sekani Family Services
Vacant due to Association re-structuring	New Caledonia Mètis Association
Marvin George	PGNAETA
Calvin Desmarais	School District No. 91
Prince George Campus	
Jason Morgan	Lheidli T'enneh First Nation
Vincent Prince*	Aboriginal Business Development Association
William Phang	PGNAETA
Ben Berland*	Carrier Sekani Tribal Council and YDC Co-Chair
Barb Ward-Burkitt	Native Friendship Centre
Joan Sutherland	Dakelh Elders
Joyce Roberts	All Nations Elders
Victor Jim	School District No. 57
Rheanna Robinson	UNBC
Gwen Budskin	PGNFC
Karen Aubichon-Erickson*	MNBC
Zandra Ross	Community Representative
Quesnel Campus	
Terri Boyd*	Lhtako Dene Nation
Melissa Boles	Nazko First Nation
Lana Koldeweihe	Lhoosk'uz Dene Nation
Crystal Cahoose	CCATEC
Joey Shaw	North Cariboo Aboriginal Family Program Society
Selena Longe	Quesnel Tillicum Friendship Centre
Patty Kimpton*	School District No. 28

COLLEGE OF NEW CALEDONIA RESOURCES TO ADVISORIES				
NAME	JOB TITLE			
Henry Reiser*	President & YDC Co-Chair			
Marlene Erickson*	Director Aboriginal Education			
(Vacant to September 2016)	Regional Principal Nechako-Lakes Campus			
Corrine George*	Aboriginal Liaison Nechako-Lakes Campus			
Shannon Bezo	Regional Principal Mackenzie Campus			
(Vacant to September 2016)*	Aboriginal Liaison Advisor Mackenzie Campus			
(Vacant to September 2016)*	Aboriginal Liaison Coordinator			
Laurie Mercer (August 2016)	Manager Aboriginal Resource Centre PG			
Shannon Mackay*	Aboriginal Academic Advisor Prince George			
Morgan Ross	Regional Principal Quesnel Campus			
Darlene Wooldridge*	Aboriginal Liaison Quesnel Campus			

Appendix II: Activities & Budgets by Campus

Lakes District Student Supports

Title of	Lakes District Campus Aboriginal Student Supports
Activity/Program	1 0 11
Minimum or Additional Funding	Additional
Priority Ranking	1
New or Continuing	Continuing
Category	Student Support Services
Description	The Aboriginal Student Support Worker and Mentor work with the Aboriginal Liaison, Academic Advisor and Counsellor to provide wrap-around supports for Aboriginal learners. The Support Worker is a full-time position and the Mentor is a part-time faculty position. These staff work with six First Nations communities to host outreach and cultural events to teach about local history, culture and language. Events include orientation, luncheons, cultural events, language teachings (in-class, publications, and signage). They will engage local Knowledge Holders in a series of discussion circles to enhance programs and courses and provide professional development for its implementation.
Rationale	Holistic academic and personal supports increase retention and completion. In particular, the ability for students to participate in their culture creates a sense of belonging and strengthens their identity as Indigenous students. Inclusion of family and community provides emotional and cultural supports. Having a Support Worker to help identify various supports and resources when students encounter barriers is critical to retention. The engagement of Knowledge Holders will strengthen CNC's ongoing efforts of consultation and engagement.
Related Goals	ASP Goal:
	 Increase access, retention, completion and transition opportunities for Aboriginal learners Increase the receptivity and relevance of PSIs and programs Policy Framework Goal: Systemic change means that the public post-secondary education system is relevant, responsive respectful and receptive to Aboriginal learners and
Managerina Cuanas	communities
Measuring Success	Student focus groups and surveys throughout the year will obtain feedback on their success in increasing retention and completion in programs. Number of Hours allocated to: Student Support Services Number of students served (target: all students registered in programs longer than three weeks) Number of student activities (cultural activities, educational seminars) & number of participants (target: minimum one cultural event and four seminars per semester) Number of recruitment activities, including high school outreach (target: attending one career fair per year with 30 high school contacts) Aboriginal Cultural Training for Faculty, Staff, or Administration

	 Number of seminars/engagement sessions with Knowledge Holders (target: two per semester) Number of participants Evaluation surveys for all professional development participants Outreach Activities or Events Number of workshops/events held (target: two per semester) Number of participants, including family members Evaluation surveys for participants 				
Location(s)	Lakes District Camp	us			
Timing	Start Date	Ongoing			
	End Date				
	Duration Full-time and part-time positions				
Future Plans	It is anticipated that the Aboriginal partners in the Lakes District region will				
	to continue with th measured above.	is key activity, based	on continued positiv	e outcomes as	
Budget		2016/17	2017/18	2018/19	
	AVED (ASP)	\$40,000	\$98,765	\$98,765	
	Institution	\$	\$	\$	
	In-Kind CNC	\$14,000	\$36,543	\$36,543	
	Total	\$54,000	\$135,308	\$135,308	
Expense Breakdown	Item	Amount			
for 16/17	SW Salary	\$25,680			
Activity/Program	Benefits	\$5,670			
more than \$20k	Travel	\$850			
(AVED funding)	Supplies	\$1,000			
	Cultural Events	\$5,100			
	Knowledge Holders	\$1,700			
	Total	\$40,000			
Activities/Programs De	livered in Aboriginal	Communities (where	applicable)		
Support, capacity and readiness of Aboriginal community	Resources will be determined with the Aboriginal Steering Committee. Including but not limited to: Financial Aid, Transportation, Childcare, Housing, and Counselling Services				

Mackenzie: Community-based Student Supports

Title of Activity/Program	Mackenzie: Community-based Student Supports			
Minimum or Additional Funding	Additional			
Priority Ranking	Mackenzie Campus Number 1			
New or Continuing	Continuing			
Category	Student Supports			
Description	Currently the college offers various programs in each community of McLeod Lake, Kwadacha and Tsay Keh; these include adult basic upgrading and various labour-attachment programs. Community-based delivery responds to the issue that students from these remote communities find the transition to urban living too much to overcome while trying to succeed at their studies. The college will work in partnership with the 3 communities to deliver a Student Supports program in each community. The communities will experience full "wrap-around" services from the college. All programs are offered using a holistic approach and maintaining Aboriginal perspectives.			
Rationale	There are huge economic opportunities for First Nations; however, low academic skills are a barrier to post-secondary education and training programs. Targeted and holistic academic and personal supports increase retention and success for Aboriginal learners. Delivering services into each community will enhance students' success in reaching their goals.			
Related Goals	ASP Goals:			
	 Increase the receptivity & relevance of post-secondary programs & support initiatives that address barriers Aboriginal Policy Framework Goals: Systemic change means that the public post-secondary education system is relevant, responsive, respectful and receptive to Aboriginal learners and communities. Community-based delivery of programs Aboriginal learners transition seamlessly to post-secondary education. 			
Measuring Success	 Number of participants in each community Number of hours engaged in providing student support, and Description of type of support: advising, cultural events, information seminars etc Achievement of credentials by Aboriginal learners (ie upgrading) 			
Location(s)	First Nations communities: Kwadacha, Tsay Keh Dene Band, McLeod Lake			
Timing	Start Date	Fall 2016		
	End Date	Spring 2017		
	Duration	Variable		
Future Plans	It is anticipated that the Aboriginal partners in the Mackenzie region will wish to continue with this activity through Phase II.			

Budget		2016/17	2017/18	2018/19	
	AVED (ASP)	\$10,000	\$130,926	\$130,926	
	CNC In-Kind	\$3,500	\$48,655	\$48,655	
	First Nations ²⁴	\$77,500 ²⁵	\$77,500	\$77,500	
	Total	\$91,000	\$257,081	\$257,081	
Expense Breakdown	Item	Amount			
for 2016/2017	Salaries	\$5,480			
Activity/Program	Benefits	\$1,570			
more than \$20k (AVED	Travel	\$1,050			
funding)	Supplies	\$1,900			
	Total	\$10,000			
Activities/Programs Delivered in Aboriginal Communities (where applicable)					
Support, capacity and	The KTM Steering Committee has identified the need for this activity and requested				
readiness of	that the College deliver it for their members. The Bands have provided and will				
Aboriginal community	continue to provide support and facilities.				

²⁴ The \$77,500 reflects a minimum contribution from the First Nations who provide the facilities for the projects and staff accommodation at no cost to CNC; they also provide free daycare to participants.

 $^{^{25}}$ May be subject to change with reduced amount of Additional funds provided to Mackenzie campus.

Nechako Campus Student Supports

	adent supports		
Title of Activity/Program	Nechako Campus Student Supports		
Minimum or Additional Funding	Additional		
Priority Ranking	Nechako Campus Priority 1		
New or Continuing	Continuing		
Category	Student Supports		
Description	The Aboriginal Student Support Worker supports Aboriginal students, activities and initiatives. They work with the Aboriginal Liaison Coordinator to provide "wrap-around" services including the personal, emotional, financial and academic support necessary to ensure success for Aboriginal learners.		
Rationale	Targeted and holistic academic and personal supports increase retention and success for Aboriginal learners.		
Related Goals	 ASP Goals: Increase the receptivity & relevance of post-secondary programs & support initiatives that address barriers. 		
	Increase access, retention, completion and transition		
	Aboriginal Policy Framework Goals:		
	 Systemic change means that the public post-secondary education system is relevant, responsive, respectful and receptive to Aboriginal learners and communities. 		
Measuring Success	Number of Hours allocated to:		
	Student Support Services		
	 Number of students served (target: all students registered in programs longer than three weeks) 		
	 Number of student activities (cultural activities, educational seminars) & number of participants (target: minimum one cultural event and four seminars per semester with 20 participants/event) Number of recruitment activities, including high school outreach (target: attending one career fair per year with 30 high school contacts) 		
	Aboriginal Cultural Training for Faculty, Staff, or Administration		
	 Number of seminars/engagement sessions with Knowledge Holders (target: two per semester) 		
	 Number of participants (target: 10 participants/event 		
	 Evaluation surveys for all professional development participants 		
	Outreach Activities or Events		
	 Number of workshops/events held (target: two per semester) 		
	 Number of participants, including family members (target: 20 participants/event) 		
	Evaluation surveys from participants		
Location(s)	Vanderhoof and Ft St James campuses		
=======================================			

Timing	Start Date	Ongoing									
	End Date	Ongoing	Ongoing								
	Duration	One full-time position at Fort St James campus and one									
		part-time position a	at the Vanderhoof ca	mpus							
Future Plans	continue with this a	anticipated that the Aboriginal partners in the Nechako region will witinue with this activity through Phase II based on continuing positive									
	outcomes as measu										
Budget		2016/17	2017/18	2018/19							
	AVED (ASP)	\$25,000	\$98,684	\$98,684							
	Institution	\$	\$	\$							
	Other or In-Kind	\$8,750	\$36,513	\$36,513							
	Total	\$33,750	\$135,197	\$135,197							
Expense Breakdown	Item	Amount									
for 15/16	Salary	\$19,697									
Activity/Program	Benefits	\$4,284									
more than \$20k	Travel/Supplies	\$1,019									
(AVED funding)	Other	\$									
· 0/	Total	\$25,000									
Activities/Programs De	livered in Aboriginal	1 1	applicable)								
Support, capacity and	n/a										
readiness of											
Aboriginal											
community											
•											

Prince George Campus Student Supports

Title of Activity/Program	Prince George Campus Student Supports
Minimum or Additional Funding	Additional
Priority Ranking	
New or Continuing	Continuing
Category	Student Supports
Description	The Prince George Aboriginal Resource Centre (ARC) has three main areas of support which include the Cultural/Elder Advisor, Access Instructors and Academic Advising, with the Academic Advisor funded under Minimum funding. The Cultural/Elder Advisor ²⁶ provides cultural supports to fulfill the emotional, spiritual and physical needs of students. She engages students and the broader CNC community to participate in cultural activities on campus, and the sharing of traditional knowledge and cultural wisdom. The Elder participates in local recruitment visits to high schools. CNC has had a part-time Elder for many years in partnership with the Carrier Sekani Tribal Council; however this additional funding will allow her to work full time to meet the needs of the large student population at this campus. Culture is especially important to urban students because they cannot return home to participate in cultural events and learn from elders. This position is an MOU with the Tribal Council and they establish the rate of pay and hours. The Access Instructors fill a gap in academic supports for Aboriginal students in the areas of Math, Science and English. These positions were once again identified as priorities by the Aboriginal students themselves. There is an ongoing need for tutoring in other areas such as accounting.
Rationale	These positions are overwhelmingly prioritized by students as part of a holistic support system. With the increased hours the Cultural/Elder Advisor was able to engage broader participation in cultural events such as the daily smudging ceremony and to provide cultural teachings to several classes such as Nursing, English, Natural Resources Technology, Community Support Worker and at conferences. The Access Instructors' utilization rates continue to increase as students see the benefits of tutoring. They especially appreciate the availability via drop-in or by appointment, and the culturally safe environment of the Aboriginal Centre. This year will see 20 Aboriginal students enter the Nursing program making these instructors' roles even more important.
Related Goals	 ASP Goals: Increase access, retention, completion and transition rates Increase the receptivity & relevance of post-secondary programs & support initiatives that address barriers Aboriginal Policy Framework Goals:

²⁶ The Cultural Advisor position differs from the Aboriginal Advisor position in that the Cultural Advisor provides cultural supports in relation to the physical, emotional and spiritual needs of students (smudging, meditation, listening, providing cultural teachings/activities) whereas the Advisor provides *culturally appropriate* supports in relation to the students' intellectual needs (career, financial, academic advising, liaison, advocate).

Measuring Success	relevant, responsive relevant, responsive relevant, responsive relevant, responsive relevant relevant responsive resentations) Number of cult (target 8/per seclassrooms) Number of professive relevant responsive relevant releva	nsive, respectful and ners transition sean dents supported by s such as cultural extra transition sean transition sean transition and transition are supported to the season and the season are season and the season and the season and the season are season as the season are season are season as the season are season as the season are season as	nlessly from K-12 Cultural Advisor/Events, information CNC students Led by Elder & nun ng ceremonial smu	Elder (not including a seminars and class are ted by Elder and "".									
Location(s)	Prince George campus												
Timing	Start Date August & September 2016												
	End Date May 2017												
	Duration	2 semesters whi	le students on can	npus									
Future Plans	wish to continue th	ese activities based s in the past, the co	l on continued pos ollege continues to	e George community will sitive outcomes as seek other internal and									
Budget		2016/17	2017/18	2018/19									
	AVED (ASP)	\$85,000	\$110,500	\$110,500									
	Institution	\$	\$	\$									
	Other or In-Kind	\$29,750	\$38,765	\$38,765									
	Total	\$114,750	\$149,175	\$149,175									
Expense Breakdown	Item	Amount											
for 15/16	Salaries Access	\$38,525											
Activity/Program	Benefits	\$8,475											
more than \$20k		\$8,500 Cultural E	vents on campus										
(AVED funding)	Other	\$29,500 (MOU w	vith Carrier Sekan	i Tribal Council re									
		Cultural Advisor	Salary)										
	Total	\$85,000											
Activities/Programs De		Communities (whe	re applicable)										
Support, capacity and readiness of Aboriginal community	n/a	livered in Aboriginal Communities (where applicable) n/a											

Quesnel Aboriginal Achievers Support Program

Title of												
Activity/Program	Quesnel Campus Ab	original Achievers Support Program										
Minimum or	Additional											
Additional Funding												
Priority Ranking	1											
New or Continuing	Continuing											
Category	Student Supports											
Description		es and cultural supports will be provided to Aboriginal										
	· ·	ial students to ensure access, success and retention. The										
		partnership with the local Aboriginal Community to deliver										
	cultural events, both	at the College and out in the Communities. As well,										
	indigenization of the	campus will continue, to increase the cultural awareness of										
	staff and students.											
Rationale	Aboriginal learners b	penefit from targeted culturally-appropriate support services.										
	Language, cultural e	anguage, cultural events and campus indigenization serve to increase general										
	awareness and understanding of Aboriginal culture, and enhance the receptivi											
	and relevance of CNC for Aboriginal learners. These change from year to year											
	based on feedback f	rom students and Advisory.										
Related Goals	ASP Goals:											
	 Increase access, 	retention, completion and transition rates										
	 Increase the rece 	eptivity & relevance of post-secondary programs & support										
	initiatives that a	ddress barriers										
	Aboriginal Policy Fra	mework Goals:										
	 Systemic change 	means that the public post-secondary education system is										
	relevant, respon	sive, respectful and receptive to Aboriginal learners and										
	communities.											
Measuring Success	 Number of stude 	ents accessing supports and type of support provided. Target:										
	30 students in pr	ograms longer than 3 weeks.										
	 Number of stude 	ents attending cultural events. Target: one event/semester										
	with 20 participa	ints each										
	 Number of stude 	ents attending recruitment events. Target: 20 students										
	including high school students											
Location(s)	Quesnel campus											
Timing	Start Date	Fall 2016										
	End Date	May 2017										
	Duration	2 semesters while students on campus										
Future Plans	It is anticipated that	the Aboriginal partners in the Quesnel community will wish										
	to continue these ac	tivities.										

Budget		2016/17	2017/18	2018/19
	AVED (ASP)	\$15,000	\$15,000	\$15,000
	Institution	\$	\$	\$
	Other or In-Kind	\$5,250	\$5,250	\$5,250
	Total	\$20,250	\$20,250	\$20,250
Expense Breakdown	Item	Amount		
for 15/16	Student Supports,	\$15,000		
Activity/Program	Cultural Events and			
more than \$20k	Indigenization			
(AVED funding)	Total	\$15,000		
Activities/Programs De	livered in Aboriginal C	Communities (where	applicable)	
Support, capacity	n/a	_	_	
and readiness				

Appendix III: Support Letters



Unit #11-13, 1839 1st Ave, Prince George, British Columbia, V2L 2Y8

February 4, 2016

Teaching Universities, Institutes and Aboriginal Programs Branch Ministry of Advanced Education Box 9877, Stn Prov Govt Victoria BC V8W 9T6

RE: Aboriginal Service Plan 2016/2017

On behalf of Takla Lake First Nation, we provide our support to the College of New Caledonia on their submission to the Ministry of Advanced Education for the 2016-2017 year. Through the CNC Nechako Advisory, we provide direction on the programs and services offered at the campus, and collectively we agreed that ensuring our students are successful in any program requires a holistic approach such as the one detailed in the proposal.

Please give serious consideration to the proposal. We look forward to being informed of a favorable response.

Respectfully,

Dawn George

Education, Takla Lake Band Councilor Member of the Nechako ASP Advisory

down Levye.



July 20, 2016

To whom it may concern,

Re: College of New Caledonia Aboriginal Service Plan, 2016 - 2019

The Aboriginal Advisory Committee of the Prince George campus is pleased to provide this letter of support for the Aboriginal Service Plan, 2016 to 2019.

Aboriginal students at the Prince George campus have greatly benefitted from having the extra support services of the Academic Advisor, Cultural Advisor, Activity Planner and Access Instructors / Tutors. In particular, students who are in Health Sciences programs are very pleased with the Access instructors who specialize in higher levels of Math and Science.

Our Advisory continues to meet to receive updates and to provide guidance on issues the staff deals with. As well, we receive emails or phone calls from the staff if needed. We look forward to continue meeting with CNC to ensure that Aboriginal student and community needs are being met.

With respect,

Victor Jim

Prince George Aboriginal Advisory Committee



NAK'AZDLI WHUT'EN

P.O. Box 1329, Fort St. James, B.C. V0J 1P0 Telephone (250) 996 – 7171 Fax (250) 996 – 8010

February 4, 2016

Teaching Universities, Institutes and Aboriginal Programs Branch Ministry of Advanced Education Box 9877, Stn Prov Govt Victoria BC V8W 9T6

RE: Aboriginal Service Plan 2016/2017

On behalf of Nak'azdli Whut'en, we provide our support to the College of New Caledonia on their submission to the Ministry of Advanced Education for the 2016-2017 year. Through the CNC Nechako Advisory, we provide direction on the programs and services offered at the campus, and collectively we agreed that ensuring our students are successful in any program requires a holistic approach such as the one detailed in the proposal.

Please give serious consideration to the proposal. We look forward to being informed of a favorable response.

Respectfully,

Mark Prince

Education Coordinator

Afrik Rine.

Member of the Nechako ASP Advisory



SAIK'UZ FIRST NATION 135 Joseph Street Vanderhoof, B.C. V0J 3A1 PH: (250) 567-9293 FAX: (250) 567-2998

February 4, 2016

Teaching Universities, Institutes and Aboriginal Programs Branch Ministry of Advanced Education
Box 9877, Stn. Prov. Govt.
Victoria BC V8W 9T6

RE: Aboriginal Service Plan 2016/2017

On behalf of Saik'uz First Nation we provide our support to the College of New Caledonia on their submission to the Ministry of Advanced Education for the 2016-2017 year. Through the CNC Nechako Advisory, we provide direction on the programs and services offered at the campus, and collectively we agreed that ensuring our students are successful in any program requires a holistic approach such as the one detailed in the proposal.

Please give serious consideration to the proposal. We look forward to being informed of a favorable response.

Respectfully,

Sandra Harasin, General Manager

Lakes Aboriginal Steering Committee

February 4, 2016

Teaching Universities, Institutes and Aboriginal Programs Branch Ministry of Advanced Education Box 9877, Stn Prov Govt Victoria, BC V8W 9T6

RE: 2016 - 2017 CNC LAKES ABORIGINAL SERVICE PLAN

We strongly support the College of New Caledonia's application for Aboriginal Service Plan. We understand that the funds will provide assistance to CNC to work towards the second phase of the Aboriginal Service Plan, which has had a very positive impact for Aboriginal learners in our region.

As the Aboriginal Steering Committee (ASC), we work collaboratively with CNC Lakes District and provide direction for programs and services. The ASC consists of representatives from each of the six local First Nations: Burns Lake Band, Cheslatta Carrier Nation, Lake Babine Nation, Nee Tahi Buhn Band, Skin Tyee Nation and Wet'suwet'en First Nation. The committee has been directly involved in planning activities and events that are culturally responsive to the needs of the Aboriginal Students at CNC. Additional funds have been requested to enable the College to deliver new activities in response to the Steering Committee requests.

Through the direction provided by our Steering Committee we have seen significant changes in College practices and processes for students and at the Aboriginal community level. We intend to continue working with the College to support access, retention, completion and transition for Aboriginal learners. We strongly encourage the Ministry to provide ongoing and higher levels of funding for Aboriginal education.

Respectfully,

On Behalf of the Lakes Aboriginal Steering Committee Chantal Reid, Interim Chair, Cheslatta Carrier Nation



TL'AZT'EN EDUCATION

P.O. Box 2176, Fort St. James, B.C. V0J 1P0 Phone 250-648-3227 • Fax 250-648-3288



February 4, 2016

Teaching Universities, Institutes and Aboriginal Programs Branch Ministry of Advanced Education Box 9877, Stn Prov Govt Victoria BC V8W 9T6

RE: Aboriginal Service Plan 2016/2017

On behalf of Tl'azt'en First Nation, we provide our support to the College of New Caledonia on their submission to the Ministry of Advanced Education for the 2016-2017 year. Through the CNC Nechako Advisory, we provide direction on the programs and services offered at the campus, and collectively we agreed that ensuring our students are successful in any program requires a holistic approach such as the one detailed in the proposal.

Please give serious consideration to the proposal. We look forward to being informed of a favorable response.

Respectfully,

Georgina Alexis

Education, Tl'azt'en Band Councilor Member of the Nechako ASP Advisory

'Alhgoh 'uts'ut'én - We all work together

YEKOOCHE FIRST NATION

Finance Office 1890 Third Avenue Prince George, BC V2M 1G4 Ph: (250) 562-0592 Fax: (250) 562-0530



Band Office Ph: (250) 649-2044 ext. 8044 Fax: (250) 649-2031 www.yekooche.com

February 4, 2016

Teaching Universities, Institutes and Aboriginal Programs Branch Ministry of Advanced Education Box 9877, Stn Prov Govt Victoria BC V8W 9T6

RE: Aboriginal Service Plan 2016/2017

On behalf of Yekooche First Nation we provide our support to the College of New Caledonia on their submission to the Ministry of Advanced Education for the 2016-2017 year. Through the CNC Nechako Advisory, we provide direction on the programs and services offered at the campus, and collectively we agreed that ensuring our students are successful in any program requires a holistic approach such as the one detailed in the proposal.

Please give serious consideration to the proposal. We look forward to being informed of a favorable response.

Respectfully,

Rachel Yordy

Director of Community Development Member of the Nechako ASP Advisory

Appendix IV: Student and Staff Feedback

Melinda Worfolk Instructor (English and Placement Testing) Academic Upgrading Program College of New Caledonia Prince George, BC

Darlene McIntosh Elder Aboriginal Resource Centre College of New Caledonia Prince George, BC

Jan. 28, 2016

Dear Darlene:

I want to thank you for all the wonderful work you have done throughout your time as Elder in the Aboriginal Resource Centre. You are a warm, caring presence in the college, and you have done so much for the students, staff, and faculty here. More than that, you are an intrinsic part of our cultural fabric of this college and a big part of helping CNC become a more welcoming place for Aboriginal people.

I have really enjoyed getting to know you, as you have provided me with advice while I was developing a First Peoples English course. You have continued to be an amazing resource for me, and for my students, too. You have welcomed us to the traditional territory of the Lheidli T'enneh and shared your personal story to help us understand the effects of colonization on you and your family.

In addition, together with Shannon Mackay, you have organized some amazing workshops to help bring cultural awareness to the students and employees here at CNC. Thanks to you, my students and I have learned about traditional medicine, the potlatch, language, dance, art, traditional foods, and more. You have also generously shared your knowledge and practice of smudging with us.

When I describe the work done by you and the other people in the Aboriginal Resource Centre, my colleagues in other BC colleges and universities always express admiration and envy. I think we have a unique and valuable resource in you and in the ARC, and it is very important for CNC to maintain and support your work.

Thank you again for all you do. Mussi Cho!

Melinda

Medici

Everyone is welcomed to join in a workshop and demonstration by Nak'azdli Elders and sisters,

> Violet Prince and

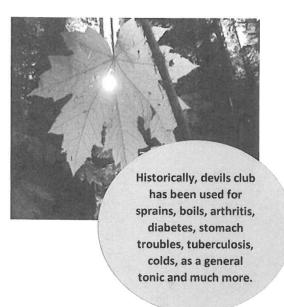
Margaret Morris

This workshop will be focused on traditional Dak'elh (Carrier) medicines. Violet Prince and Margaret Morris will also do a demonstration on how to make devils club cream.

Date: November 12th

Time: 12:00-1:30

Where: lecture hall 1-306



For More information please contact: Aboriginal Resource Centre Cultural Advisor Darlene McIntosh at 250-562-2131 ext 5433

College of New Caledonia





Centre for Teaching, Learning and Technology 3333 University Way Prince George, BC V2N 4Z9

October 20, 2015

Darlene McIntosh Cultural Advisor College of New Caledonia

Dear Darlene:

On September 3, 2015, you presented an 80-minute workshop entitled, "Smudging – How and Why", at the UNBC/CNC Teaching and Learning Conference. This year's conference was our largest ever and feedback from participants shows that it was very successful overall. You are a big part of this success. We very much appreciate your willingness to contribute to the culture of teaching and learning and to share your experience with students and fellow faculty.

On behalf of the conference committee, we would like to thank you very much for participating in the conference as workshop facilitators.

Sincerely,

Heather Smith

Director, Centre, for Teaching, Learning and Technology

Conference Co-Chair, UNBC

Grace Dyck

E-Learning Assistant, Centre for Teaching, Learning and Technology

Conference Co-Chair, CNC

Oct 28/15

Darlene's Presentation

- I enjoyed the presentation

- it was interesting as I've taken two aboriginal studies classes and have not touched on smudging and such before

- the smudge was helpful in the practice itself, but the description of it kind of helped me find ways on how to keep sane through midtern season

- very friendly person

- spoke loud and fluent

- i liked how she welcomed us to the I'heldi tenneh land (sorry if I spelt that wrong!)

- really cool that share this stuff throughout cive!

the again
Jayna !



Darlene. Thank you so much for that wonderful experience
A lot of what you had to say really stuck
with me. This school is lucky to have
someone like you. Mank you for taking
the time to come talk to us, it really was
a very upliffing and lovely experience.
- Taylor Jade
(h.)
Charitis English 2011 Chadra Literature Presentation: - Maditional Netcome - presentation in Smilling - Stand Smilling Chemony.
LIVE LAUGH LOVE

Darlene, Udas/15

Thank you so much for joining our closs to show us a smuoging. I really enjoyed the experience. With school and pregnancy alot of things have been very stressful. After the Smug I felt very reloxed and stress free. It is something that baby loved too, after the Smuog he was squirming around, he seemed very happy.

It was a very enjoyable first experience and I feel it is something I would participate in again.

Again Thank you - Hylee

Get 28/15

Thank you very much yesterday. I could get a precious experience yesterday! Actually I have never learned about first nation's cultures untill now. I learned a lot of culture and history of first nations through this class. Also, I learned a lot from you. I am really glad to learn and get great experience. I am more interested in first nation's culture. That's a great experience!!

Thank you very much:

Saeri Seki

	ad 28/15
70: Darlene	! 0 *
> 1 enjoyed it very	much
i felt very grounded	
about the culture	ow more history
-> Like to see it in more	class room
Ps: You are a very tot	wonderful person
	()

<u>Andrea Erwin</u> <u>Instructor – Nret</u>

1st year class – Indigenize Plants Nov. 30th 2015 9am 22 students and instructor

<u>Presenter – Darlene McIntosh</u> <u>ARC – Cultural Advisor</u>

Presentation

Welcome to Traditional Territories

Talk about the 4 Sacred Medicines

Why we give back to Mother Earth

Why we do the Sacred Ceremony of Smudging

Share a Smudging experience

Feedback from class

Thank you for sharing your knowledge. I feel it is very interesting & impact ont for restaural resource standards. I would enjoy tuture lessons.

- It was a really cool experience. Betty a first nations person who hasn't grown up with any sort of cultural traditions, it was nize to connect and learn.

M. Spooner.

Very wonderful and meaningful ceremony. It is retreshing to have a spiritual experience so in tune with the natural world very inspiring.

- Damon Faull Hind I think the smudging ceramony was fantistic. Definitely worthwhile, a great experience.

wish I could come more often!

Loved this experience

I maring tea.

Thank you

P.S. I smell like sage and I home it:

Thank you,
I enjoyed your
Presentation talk, bood to
town about other (alters.

I think that Darlene is an asset to CNC. She seems very knowledgable about her field and is very inviting.

Awesome.

I thought it was a good presentation full of good, Interesting information.

Darlene was very genuine and Kind,

The snudging was a great experience and made the day so much better Darlene is also the best hugger in the world

- Definitely a nice change of pace for the morning

- Interesting to experience new cultures - Always valuable!

Best part was deffinitely a Sincere hug!

Darlene's class today was great. She taught us a lot of important points.

I felt it was a very nice break, and a perfect time for her to talk about the importance of spirituality, in such a stressful time. I found it very beneficial and would love to do more things like that. I really appreciate her taking the time to do a smudging ceremony with us.

TO HAVE PERSON WITH YOUR
EXPERIENCES, KNOWLEDGE AND
POINT OF VIEW AT THE
COLLEGE OR IN SOCIETY IN
GENERALLY!

KEEPON KEEPINI ON! Marke

Your presentation this morning is useful for me. It made me been a lot of knowledge

It was great time to get in touch with other culture.

Very independent of abordinal culture thanks!

Enjoyable experience.

Very 1 relaxing experience for many students, think its benificial to stressed swdents.

Appendix V: Aboriginal FTEs by Campus

Lakes Campus

		2007-08		2008-09		2009-10		2010-11		2011-12		2012-13		2013-14	
Program Type	Ministry Funding														
Skills	Code	Aboriginal FTE	All FTE												
No Skills	Trades	17.05	55.44	19.10	42.55	31.93	60.50	33.72	49.22	26.51	50.57	46.50	72.50	35.71	40.36
	Advanced Ed	8.68	18.06	12.78	27.27	6.74	17.22	27.90	51.75	22.57	44.83	26.74	46.14	36.67	51.65
	Health	5.93	17.73	1.13	5.01	10.95	32.47	2.64	7.41	0.17	3.01	0.27	1.63		0.10
	Developmental	158.89	210.87	171.95	212.45	170.66	207.98	147.12	178.96	114.98	156.60	124.87	155.61	96.65	136.70
	Subtotal	190.56	302.10	204.96	287.27	220.29	318.17	211.38	287.35	164.23	255.02	198.37	275.87	169.03	228.80
Skills	Skills	32.52	65.85	51.24	82.11	71.99	98.66	83.81	120.03	95.07	127.79	68.18	95.93	72.96	103.15
Total		223.07	367.94	256.21	369.38	292.28	416.83	295.19	407.38	259.31	382.80	266.55	371.80	241.99	331.95
Aboriginal FTE as	% of all FTE	60.6%	100.0%	69.4%	100.0%	70.1%	100.0%	72.5%	100.0%	67.7%	100.0%	71.7%	100.0%	72.9%	100.0%

Mackenzie Campus

		2007-08	3	2008-09)	2009-10)	2010-11	i	2011-12	2	2012-13	3	2013-14	1
Program Type	Ministry Funding														
Skills	Code	Aboriginal FTE	All FTE												
No Skills	Trades	2.00	15.00	7.00	47.04	8.44	30.19	7.00	24.00	5.00	10.00		8.00	1.00	10.35
	Advanced Ed	5.60	18.37	6.40	45.49	11.71	36.49	11.90	27.43	13.90	41.71	13.85	35.84	11.16	38.41
	Health			1.00	11.91		1.57	0.61	7.10	0.70	6.46	1.34	9.50	0.82	8.59
	Developmental	6.64	39.88	7.03	43.00	11.10	39.47	18.99	37.06	3.05	13.22	3.89	11.72	3.65	12.76
	Subtotal	14.24	73.25	21.43	147.44	31.26	107.72	38.50	95.58	22.64	71.39	19.08	65.06	16.65	70.11
Skills	Skills	1.51	14.92	2.12	20.70	2.42	9.73	2.48	15.30	8.22	26.13	14.66	30.84	5.20	22.53
Total		15.75	88.16	23.55	168.14	33.68	117.45	40.98	110.88	30.86	97.52	33.74	95.89	21.84	92.64
Aboriginal FTE as	% of all FTE	17.9%	100.0%	14.0%	100.0%	28.7%	100.0%	37.0%	100.0%	31.6%	100.0%	35.2%	100.0%	23.6%	100.0%

Nechako Campus (Vanderhoof & Ft St James)

Vanderhoof

		2007-08	3	2008-09	9	2009-10)	2010-11	i	2011-12	2	2012-13	3	2013-14	1
Program Type	Ministry Funding														
Skills	Code	Aboriginal FTE	All FTE												
No Skills	Trades	9.33	42.67	17.67	47.33	7.00	25.00			7.48	7.82	6.00	13.00	11.00	11.00
	Advanced Ed	27.98	46.12	4.58	16.28	1.19	13.95	3.46	11.56	4.95	21.25	1.94	6.06	2.50	14.10
	Health			1.10	13.9734	1.81	1.81387	4.07	12.07			2.00	15		
	Developmental					0.80	0.8			0.00	0	0.00	0	13.99	13.9941
	Subtotal	37.31	88.79	23.35	77.58	10.80	41.56	7.53	23.63	12.43	29.07	9.94	34.06	27.49	39.09
Skills	Skills	14.16	37.74	3.93	20.03	13.03	32.82	16.16	40.98	14.76	56.53	20.92	55.97	12.73	35.26
Total	_	51.47	126.53	27.28	97.62	23.84	74.38	23.68	64.61	27.19	85.60	30.86	90.03	40.23	74.35
Aboriginal FTE as	% of all FTE	40.7%	100.0%	28.0%	100.0%	32.0%	100.0%	36.7%	100.0%	31.8%	100.0%	34.3%	100.0%	54.1%	100.0%

Fort St. James

		2007-0	R	2008-09	,	2009-10	1	2010-11		2011-12	,	2012-13		2013-14	4
Program Type	Ministry Funding			2000 0		2003 1		2010 1		2011 1		2012 1		2013 1	
Skills	Code	Aboriginal FTE	All FTE												
No Skills	Trades	13.00	16.00	21.42	35.68	59.96	85.11	33.00	51.00	17.11	33.11	20.52	43.02	29.00	47.00
	Advanced Ed	1.15	1.46	22.12	22.36	15.81	19.32	18.45	23.30	23.83	25.58	34.34	42.85	14.00	16.18
	Health					0.10	0.1								
	Developmental	10.76	12.92			0.59	1.17			1.13	1.13	0.00	0.00	20.43	20.73
	Subtotal	24.91	30.38	43.54	58.04	76.46	105.71	51.45	74.30	42.06	59.81	54.86	85.87	63.43	83.91
Skills	Skills	3.25	6.85	24.51	46.09	26.49	41.04	43.89	60.49	49.98	82.45	63.99	85.44	53.35	67.59
Total		28.16	37.23	68.05	104.13	102.95	146.75	95.34	134.79	92.05	142.26	118.85	171.31	116.78	151.50
Aboriginal FTE as	s % of all FTE	75.6%	100.0%	65.4%	100.0%	70.2%	100.0%	70.7%	100.0%	64.7%	100.0%	69.4%	100.0%	77.1%	100.0%

Prince George Campus

		2007-0	08	2008-0	9	2009-1	.0	2010-1	1	2011-1	2	2012-1	3	2013-1	4
Program Type	Ministry Funding														
Skills	Code	Aboriginal FTE	All FTE												
No Skills	Trades	119.09	1,095.64	159.39	1,268.67	173.53	1,245.36	165.91	1,119.99	162.91	1,035.88	165.66	1,012.56	173.21	1,071.97
	Advanced Ed	112.83	745.85	123.84	705.21	139.02	800.75	166.16	833.68	164.82	788.61	166.13	703.39	154.99	633.91
	Health	43.23	328.21	51.61	368.98	45.52	365.80	55.53	374.94	53.62	392.67	51.06	361.71	63.63610767	370.93
	Developmental	81.88	282.21	81.63	266.21	92.12	292.70	79.04	250.43	81.14	236.58	65.81	222.26	60.33	195.50
	Subtotal	357.04	2,451.91	416.47	2,609.07	450.18	2,704.62	466.64	2,579.04	462.50	2,453.74	448.66	2,299.92	452.17	2,272.31
Skills	Skills	4.59	70.72	6.47	68.36	5.89	65.01	9.97	68.62	16.35	62.45	13.39	76.67	15.16	81.94
Total		361.63	2,522.64	422.94	2,677.43	456.07	2,769.63	476.62	2,647.65	478.85	2,516.19	462.05	2,376.60	467.33	2,354.25
Aboriginal FTE as	% of all FTE	14.3%	100.0%	15.8%	100.0%	16.5%	100.0%	18.0%	100.0%	19.0%	100.0%	19.4%	100.0%	19.9%	100.0%

Quesnel Campus

•	•														
		2007-08		2008-09		2009-10		2010-11		2011-12		2012-13		2013-14	
Program Type	Ministry Funding														
Skills	Code	Aboriginal FTE	All FTE												
No Skills	Trades	29.00	117.00	25.00	102.00	28.00	122.00	24.00	102.00	16.00	69.00	24.33	137.97	28.44	151.67
	Advanced Ed	11.02	52.82	8.94	47.58	20.04	103.16	17.33	106.25	22.23	99.07	14.55	116.26	11.50	57.46
	Health	6.05	51.08	7.78	67.52	4.37	43.94	4.93	44.67	2.57	36.10	8.43	47.35	6.07	40.93
	Developmental	9.12	48.04	5.01	35.52	10.57	43.15	10.14	43.98	14.48	48.01	8.66	41.39	9.40	41.00
	Subtotal	55.19	268.94	46.73	252.62	62.97	312.24	56.40	296.90	55.28	252.18	55.98	342.96	55.41	291.06
Skills	Skills	6.33	7.48	1.58	5.16	11.36	17.72	13.31	25.91	6.04	10.45	8.66	19.24	16.29	29.27
Total		61.53	276.42	48.31	257.78	74.33	329.96	69.71	322.81	61.32	262.63	64.64	362.20	71.69	320.33
Aboriginal FTE as % of all FTE		22.3%	100.0%	18.7%	100.0%	22.5%	100.0%	21.6%	100.0%	23.3%	100.0%	17.8%	100.0%	22.4%	100.0%